

CITY OF THORNE BAY  
ORDINANCE 17-06-06-03

AN ORDINANCE OF THE CITY COUNCIL FOR THE CITY OF THORNE BAY,  
ALASKA; PROVIDING FOR THE ESTABLISHMENT OF THE BUDGET FOR  
THE CITY OF THORNE BAY, FISCAL YEAR 2018, ANTICIPATED REVENUES  
AND EXPENDITURES

BE IT ENACTED BY THE CITY COUNCIL FOR THE CITY OF THORNE BAY,  
ALASKA;

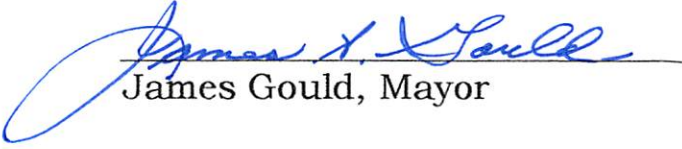
Section 1. Classification. This is a non-code ordinance.

Section 2. General Provisions. The budget documents attached hereto list the authorized appropriations for expenditures, revenues and the change in cash balances as part of the budget for the period July 1, 2017 to June 30, 2018, detail anticipated line item revenues and expenditures for each appropriation and make the budget a matter of public record.

Section 3. Authorization and Appropriation. The appropriations are adopted and authorized for the period July 1, 2017 to June 30, 2018, and are for that period. Subject to council approval by resolution, the Mayor may establish line item expenditures within an authorized appropriation. Subject to council approval by ordinance, the Mayor may transfer from one authorized appropriation to another any amount that would not annually exceed 10 percent or \$10,000, whichever is less.

Section 4. Effective Date. This ordinance shall become effective upon adoption.

PASSED AND APPROVED June 6, 2017

  
James Gould, Mayor

ATTEST:

  
Teri Feibel, CMC

[Introduction: May 16, 2017]  
[Public Hearing: June 6, 2017]

## BUDGET NARRATIVE FY 17-18

Cannot go without reminiscing about this year and sharing some thoughts about next year. Again, staff finished FY 16 on a positive note. Spent a few dollars less than we made. That is 7 years running. The credit all goes to a very dedicated staff. I do not see why the city can operate in the black for years to come. Several years back there were people complaining about the number of staff and high salaries. Staff is still at the same levels, salaries are basically at the same levels except for merit adjustments, all while revenues have been slowly decreasing. And for the past 7 years we have not used grant money as revenues.

Do we provide the good customer service? Yes. We do although, in the eyes of some no we do not. Those that are pissed about service are pissed off because we do not jump when they shout, we do not bend the rules, we demand they pay their fees and we do not play favoritism. Do we have bad days? Yes. But mostly when agitated by demanding public who do so using their limited 4 letter vocabularies. Those whose goals are to push people's buttons trying every angle to get something for free and will spend more time working on loop holes than just paying. I applaud staff for keeping a smiling face and taking the few bad days with all the good days.

Now, if you ever want to step out of the status quo you need to find more revenue. And as outside funding continues to shrink finding new revenue will become harder. As Thorne Bay becomes more of a retirement community this will add another level of difficulty, especially with utilities as more, and more, population migrates south for the winter months. You cannot support a community on PED's, social security, food stamps, welfare, or drug money. Developing an economy based on business in SE Alaska is difficult to nearly impossible. You pay high prices for fuel, food, and clothing, but pay very low utility fees and harbor fees. Nobody likes property tax but that is the #1 ingredient to attracting business and people with disposable income. We all love Amazon and shipping things from the lower 48. Well the city gets zero dollars from these sales and that is only going to get worse in time. Imagine if the city got 6 percent sales tax on all those sales.

One way we can help is by focusing on island wide operations, EMS, Police, Solid Waste, purchasing, shipping. There is a savings in working together. The city needs to be very careful with road maintenance (including snow removal) as the funding used for streets and roads has dropped in half since I arrived and if you want to continue this service you must find a way to pay. City council should be focused on tomorrow not on today. Council's job is the future and in a small community that includes all aspects. How many council have attended other community's council meetings, not only on island but off island?

---

Staff is here to handle daily business, including our passion of playing attorneys. Teri and I should have honorary law degrees with all the crap we have been through. That leads me to some of the accomplishments we have achieved over the past 12 months. The most fun and gratifying one was sharing refreshments in the council chamber to celebrate seeing the end of our 3-year battle with Mr. Lane. Finding and repairing a water leak in the middle of winter that had been baffling the crews for months. An eye opener to see of how things were built in the past. The Thorne Bay Municipal Code, written in 1988 for a community transitioning from

logging camp to community, is slowly being updated to reflect life in 2017, thanks to Teri and staff. The city has received desperately needed grants for water treatment upgrades, sewer treatment upgrades, sidewalk, trails, and some work on the Kasaan Road.

We did get an extension of the grants funding the Davidson Landing project and finishing the Sandy Beach Road project. It is easier to rob a bank than to find contractors that will work, let alone at a reasonable cost. This is especially true with finding a contractor to build a building to house the Tongass Credit Union operations, basically a finished double car garage with a small bathroom. I am baffled at estimates well over \$100,000.

I am sure most of you know that Sadie has left the city for greener pastures in Colorado. Losing one smiley face we have gained another with Lisa Roseland who will now greet you as you walk in the door. And best of all she is trained to handle A..Holes. Another change that is being made is the elimination of the answering machine on weekends. We are tired of listening to the weekly cussing and swearing and threats to blow up city hall and kill staff and council. So, we are taking away Joshua Peavy's stage.

Now let's talk about projects for this next year. Looks like Sealaska will have a trail crew here for a while working on Heart Healthy (heart attack hill), trail at Davidson and maybe some work on the trail from the boat launch to the grapple (if funding is authorized in time). Davidson landing improvements will be completed, Sandy Beach sidewalk will be completed, scrap metal shipping will occur, solid waste shipped south (only need forklift) more code updates, improvements at the library, new container for archive storage, EMS gaming permit, more water leak repairs, water tank painting, continued work on acquiring the tide lands and sort yard. We also have a long shot at getting the old firehall siding removed and finding a building for Tongass Credit Union.

The school needs kids to survive (and they don't come from retirees), the city needs to have jobs to attract families with kids (not government supported families), business need to have employees that desire to work and participate in the community, emergency services need young abled volunteers.....it's a revolving door.

I could go on and on about what plagues or stifles the growth of Thorne Bay.....But let's look at some positive attributes.....I applaud the Church of Thorne Bay for taking the initiative to build a beautiful pavilion at the park. Too bad more people, groups and business would show the same generosity to help the community they say is their home.....and Mr. Wilson for continuously planting maple trees along the highway.

Business chose to locate in communities because the communities have a solid tax base, community activities, park, events and trained and willing workforce....Let's create a community that has these attributes.....businesses will find us.

---

The following are excerpts from a piece of marketing work I did for the Visitors Summit. Several years ago one of our assignments was to put together a brochure that could be used to sell your community.

## WELCOME TO THE CITY OF THORNE BAY----THE FRIENDLY BAY

Strong ties to community and the community's history filter into today's operations and tomorrows planning creating a diversity of opportunities. Opportunities where people can be left alone and allowed to do all they can for themselves and their families, opportunities to live in a community, walk to the local market, post office, and enjoy a closer to action kind of life style, opportunities to live in the quiet of the forest, perhaps off the grid with a self-sustaining way of life at a little distance from the community life, opportunities to be an entrepreneur enjoying a mix of solitude along with the ability to have the luxuries of community amenities. There are so many opportunities to express yourself, to explore your dream and to fulfill your passion.

The City of Thorne Bay, the Friendly Bay, a friendly place where life is slower, people know each other and general atmosphere is that of a coastal community; where a friendly wave and a friendly smile, are not jesters but part of the culture. A culture that has resonated from the past, is part of the present, and will be shared by the future. A future where a community is foremost, a community that retains its resiliency, a community that thrives on the diversity of opportunities, a community that support your dreams, a community that encourages entrepreneurial spirit, a community that respects its elders, embraces its youth, a community that capitalizes on their distinctive assets, a community that continues to be a positive environment to raise children and retire, and a community that fosters a sense in pride in and responsibility for the community.

The City of Thorne Bay recognizes; Thorne Bay in itself is the number one asset, that economic development is important to the local quality of life, that the natural environment-ocean, forest, beaches, and weather all play a critical role in defining the community and its life, that the quality of education, humanities and arts are fundamental to the quality of life in the community, that the community is the gateway for transshipment to Prince of Wales Island, that small improvements can substantially improve the town's image, the importance of improving the experience, value, and revenues to the community, the importance of a diverse tax base that can be expanded by improving the quality of existing uses,

Change is inevitable. Thorne Bay is going to be part of the change, planning the change, and growing by choice, not chance, creating our future. Creating a community of moral and socially responsible citizens where important issues are resolved without attacks on persons or personalities and people are allowed and willing to speak candidly and openly.

---

**Life is never going to be the same tomorrow as it is today. Just ask anyone if today is truly like yesterday.....there will always be something that makes today special.**

<b><u>OPERATING BUDGET</u></b>	<b><u>Approved FY17 Budget</u></b>	<b><u>FY18 Projected Budget</u></b>	
<b>Income</b>	<b>\$1,324,758.79</b>	<b>\$1,252,990.00</b>	
<b>Expense</b>	<b>\$1,315,849.80</b>	<b>\$1,250,589.41</b>	
<b>NET Operating:</b>	<b><u>\$8,908.99</u></b>	<b><u>\$2,400.59</u></b>	

<b><u>Class List:</u></b>	<b><u>Income:</u></b>	<b><u>Expense:</u></b>	<b><u>Net:</u></b>
<b>Admin Finance FY18</b>	<b>\$606,300.00</b>	<b>\$424,200.52</b>	<b>\$182,099.48</b>
Admin Fin Prior FY17	\$615,626.50	\$415,990.36	\$199,636.14
<b>City Council FY18</b>	<b>\$3,100.00</b>	<b>\$33,394.20</b>	<b>\$(30,294.20)</b>
City Council FY17	\$3,175.00	\$25,615.85	\$(22,440.85)
<b>EMS FY18</b>	<b>\$14,500.00</b>	<b>\$19,562.28</b>	<b>\$(5,062.28)</b>
EMS Prior FY17	\$17,000.00	\$19,139.25	\$(2,139.25)
<b>Fire FY18</b>	<b>\$15,300.00</b>	<b>\$16,112.08</b>	<b>\$(812.08)</b>
Fire Prior FY17	\$17,250.00	\$16,953.75	\$296.25
<b>Harbor FY18</b>	<b>\$92,915.00</b>	<b>\$87,150.08</b>	<b>\$5,764.92</b>
Harbor Prior FY17	\$93,770.92	\$91,287.45	\$2,483.47
<b>VPSO FY18</b>	<b>\$10,000.00</b>	<b>\$8,900.00</b>	<b>\$1,100.00</b>
VPSO Prior FY17	\$15,000.00	\$9,080.00	\$5,920.00
<b>Library FY18</b>	<b>\$4,625.00</b>	<b>\$6,417.84</b>	<b>\$(1,792.84)</b>
Library Prior FY17	\$6,150.00	\$7,755.47	\$(1,605.47)
<b>Parks FY18</b>	<b>\$50,575.00</b>	<b>\$26,550.00</b>	<b>\$24,025.00</b>
Parks Prior FY17	\$43,878.00	\$48,774.84	\$(4,896.84)
<b>RV Park FY18</b>	<b>\$28,600.00</b>	<b>\$2,075.00</b>	<b>\$26,525.00</b>
RV Park Prior FY17	\$29,600.00	\$1,600.00	\$28,000.00
<b>Streets Road FY18</b>	<b>\$35,550.00</b>	<b>\$231,815.48</b>	<b>\$(196,265.48)</b>
Streets Rd Prior FY17	\$93,135.00	\$267,513.14	\$(174,378.14)
<b>Solid Waste FY18</b>	<b>\$140,000.00</b>	<b>\$97,570.96</b>	<b>\$42,429.04</b>
Solid Wst. Prior FY17	\$142,923.37	\$100,707.07	\$42,216.30
<b>Sewer FY18</b>	<b>\$115,075.00</b>	<b>\$140,871.27</b>	<b>\$(25,796.27)</b>
Sewer Prior FY17	\$110,600.00	\$145,155.88	\$(34,555.88)
<b>Water FY18</b>	<b>\$136,450.00</b>	<b>\$155,969.71</b>	<b>\$(19,519.71)</b>
Water Prior FY17	\$136,650.00	\$166,276.74	\$(29,626.74)
<b>Prior Year 17' Budget</b>	\$1,324,758.79	\$1,315,849.80	\$8,908.99
<b>FY18 Budget</b>	<b><u>\$1,252,990.00</u></b>	<b><u>\$1,250,589.41</u></b>	<b><u>\$2,400.59</u></b>

<b><u>Income ALL</u></b>	<b><u>FY17 BUDGET:</u></b>	<b><u>FY18 BUDGET:</u></b>
<b>1% Sales Tax</b>	\$84,318.00	\$75,000.00
<b>Animal Fees</b>	\$550.00	\$600.00
<b>ATV Fees</b>	\$800.00	\$950.00
<b>Interest Income</b>	\$3,215.00	\$3,215.00
<b>Community Revenue Sharing</b>	\$76,511.00	\$61,500.00
<b>Comm. Dev. \$ Return on Investments/Essential Service Loans</b>	\$22,000.00	\$10,150.00
<b>Davidson Landing Fees</b>	\$16,000.00	\$16,000.00
<b>Donation Income</b>	\$250.00	\$300.00
<b>Election Income</b>	\$900.00	\$900.00
<b>Equipment Rentals</b>	\$450.00	\$325.00
<b>Fees &amp; Permits</b>	\$30,920.00	\$30,775.00
<b>Finance Charges</b>	\$500.00	\$500.00
<b>Fishery Tax Receipts</b>	\$3,855.92	\$3,500.00
<b>Grant Income</b>	\$30,000.00	\$-
<b>Grid Fees</b>	\$275.00	\$300.00
<b>Halibut Charter Permit</b>	\$200.00	\$200.00
<b>Harbor Fees</b>	\$49,000.00	\$49,000.00
<b>Harbor Showers</b>	\$2,000.00	\$2,000.00
<b>Land Payment Interest</b>	\$3,600.00	\$2,600.00
<b>Land Sales</b>	\$5,600.00	\$2,600.00
<b>Landing Fees</b>	\$300.00	\$200.00
<b>Live-aboard Fees</b>	\$18,000.00	\$18,000.00
<b>Miscellaneous Income</b>	\$9,950.00	\$9,550.00
<b>National Forest Receipts</b>	\$-	\$-
<b>Notary/Lamination</b>	\$750.00	\$750.00
<b>Occupancy Tax</b>	\$13,000.00	\$13,000.00
<b>Passport Services</b>	\$600.00	\$600.00
<b>Payment in Lieu of Taxes</b>	\$127,665.50	\$127,000.00
<b>Rental</b>	\$31,150.00	\$30,300.00
<b>RV Park Fees</b>	\$28,000.00	\$27,000.00
<b>Sales Tax</b>	\$391,398.37	\$391,175.00
<b>Sewer Fees</b>	\$105,000.00	\$110,000.00
<b>Solid Waste Fees</b>	\$138,000.00	\$135,000.00
<b>Water Fees</b>	\$130,000.00	\$130,000.00
<b>Total Income</b>	<b>\$1,324,758.79</b>	<b>\$1,252,990.00</b>

<b><u>Expense All</u></b>	<b><u>FY17 Budget</u></b>	<b><u>Amendment</u></b>
<b>Advertising and Promotion</b>	\$1,850.00	\$1,850.00
<b>Audio</b>	\$-	\$-
<b>Bank Service Charges</b>	\$250.00	\$300.00
<b>Bldg/Grnd Maint Repair</b>	\$4,150.00	\$3,275.00
<b>Books</b>	\$125.00	\$-
<b>Business Licenses and Permits</b>	\$10.00	\$10.00
<b>Chemicals</b>	\$13,500.00	\$12,500.00
<b>Contract Labor</b>	\$87,550.00	\$50,075.00
<b>Credit Card Merchant Fees</b>	\$2,650.00	\$2,650.00
<b>Computer Software</b>	\$2,500.00	\$1,500.00
<b>Donations</b>	\$3,070.00	\$3,200.00
<b>Dues and Subscriptions</b>	\$8,570.00	\$7,200.00
<b>Election Expenses</b>	\$300.00	\$360.00
<b>Electricity</b>	\$71,725.00	\$70,400.00
<b>Equipment Maint &amp; Repair</b>	\$21,900.00	\$19,650.00
<b>Equipment Purchase</b>	\$17,925.00	\$14,050.00
<b>Equipment Rental</b>	\$1,600.00	\$1,350.00
<b>Fees &amp; Permit</b>	\$225.00	\$175.00
<b>Furniture, Equip &amp; Computers</b>	\$125.00	\$75.00
<b>Harbor Replacement FUND</b>	\$7,374.69	\$7,400.00
<b>Health Insurance</b>	\$88,783.94	\$98,832.05
<b>Insurance Savings Account</b>	\$25,000.00	\$25,000.00
<b>Heating Fuel</b>	\$24,100.00	\$26,575.00
<b>AML/Insurance</b>	\$46,971.84	\$48,450.00
<b>Life Insurance</b>	\$890.93	\$891.80
<b>Worker's Compensation</b>	\$29,219.28	\$34,900.00
<b>Internet Use</b>	\$4,050.00	\$3,450.00
<b>Legal Services</b>	\$9,000.00	\$5,000.00
<b>Materials and Supplies</b>	\$32,575.00	\$27,650.00
<b>Miscellaneous Expense</b>	\$2,200.00	\$1,575.00
<b>HSA Company</b>	\$42,692.39	\$36,000.00
<b>Payroll Taxes</b>	\$19,387.79	\$20,361.12
<b>PERS</b>	\$110,154.47	\$104,577.44
<b>Payroll Expenses</b>	\$545,055.00	\$539,057.00
<b>Postage and Freight</b>	\$12,150.00	\$10,300.00
<b>Repairs and Maintenance</b>	\$100.00	\$100.00
<b>Telephone</b>	\$7,400.00	\$7,325.00
<b>Testing</b>	\$18,000.00	\$18,000.00
<b>Training</b>	\$2,525.00	\$2,550.00
<b>Travel Expense</b>	\$3,669.47	\$6,900.00
<b>Vehicle Fuel</b>	\$14,425.00	\$13,475.00
<b>Vehicle Maintenance</b>	\$10,100.00	\$8,600.00
<b>1% Sales Tax Use of Streets/Comm. Dev.</b>	\$22,000.00	\$15,000.00
<b><u>Total Expense</u></b>	<b><u>\$1,315,849.80</u></b>	<b><u>\$1,250,589.41</u></b>
<b><u>Net Income:</u></b>	<b><u>\$8,908.99</u></b>	<b><u>\$2,400.59</u></b>

# Admin & Finance

Income	FY17 Budget	FY17 Actuals (July 16' - May 8th, 17')	FY18 Projected Budget
Finance Charge Income	\$ 500.00	\$ 414.64	\$ 500.00
Animal Fees	\$ 550.00	\$ 450.00	\$ 600.00
ATV Fees	\$ 800.00	\$ 850.00	\$ 950.00
Community Rev. Share.	\$ 23,511.00	\$ 23,511.00	\$ 20,000.00
Election Income	\$ 900.00	\$ 900.00	\$ 900.00
Equipment Rentals	\$ 250.00	\$ -	\$ 150.00
Fees & Permits	\$ 30,000.00	\$ 24,064.20	\$ 30,000.00
Halibut Charter Permit	\$ 200.00	\$ -	\$ 200.00
Interest Income	\$ 3,200.00	\$ 2,441.32	\$ 3,200.00
Land Payment Interest	\$ 3,600.00	\$ 2,331.55	\$ 2,600.00
Land Sales	\$ 5,600.00	\$ 1,962.06	\$ 2,600.00
Landing Fees	\$ 300.00	\$ -	\$ 200.00
Miscellaneous Income			
	\$ 200.00	\$ 35.60	\$ 50.00
	\$ 3,000.00	\$ 2,417.29	\$ 3,000.00
<b>Total Miscellaneous Income</b>	<b>\$ 3,200.00</b>	<b>\$ 2,452.89</b>	<b>\$ 3,050.00</b>
Notary/Lamination	\$ 750.00	\$ 612.91	\$ 750.00
Occupancy Tax	\$ 13,000.00	\$ 10,780.00	\$ 13,000.00
Passport Services	\$ 600.00	\$ 388.70	\$ 600.00
Payment in Lieu of Taxes	\$ 127,665.50	\$ 127,665.50	\$ 127,000.00
Rental	\$ 31,000.00	\$ 23,510.00	\$ 30,000.00
Sales Tax	\$ 370,000.00	\$ 342,984.07	\$ 370,000.00
<b>Total Income</b>	<b>\$ 615,626.50</b>	<b>\$ 565,318.84</b>	<b>\$ 606,300.00</b>



**ADMIN & FINANCE CONTINUED:**

<b>Expense</b>			
Advertising and Promotion	\$1,850.00	\$1,702.72	\$1,850.00
Bank Service Charges	\$250.00	\$239.36	\$300.00
Bldg/Grnd Maint Repair	\$1,250.00	\$988.99	\$1,000.00
Computer/Software	\$2,500.00	\$2,345.90	\$1,500.00
Contract Labor	\$2,000.00	\$1,801.88	\$2,000.00
Credit Card Merchant Fees	\$2,650.00	\$2,443.72	\$2,650.00
Dues and Subscriptions	\$2,200.00	\$1,643.03	\$1,800.00
Election Expenses	\$300.00	\$270.52	\$360.00
Electricity	\$3,350.00	\$2,773.38	\$3,350.00
Equipment Maint & Repair	\$175.00	\$-	\$150.00
Equipment Purchase	\$1,600.00	\$995.98	\$1,250.00
Fees & Permit	\$100.00	\$22.00	\$100.00
Health Insurance	\$24,000.00	\$21,579.34	\$32,949.89
Health Insure Savings Acct.	\$25,000.00	\$-	\$25,000.00
Heating Fuel	\$4,000.00	\$4,304.80	\$4,500.00
AML/Insurance	\$21,000.00	\$20,980.07	\$21,000.00
Life Insurance	\$325.00	\$286.63	\$356.72
Worker's Compensation	\$1,872.56	\$1,872.56	\$1,900.00
Internet Use	\$2,200.00	\$1,830.00	\$2,200.00
Legal Services	\$9,000.00	\$7,604.58	\$5,000.00
Materials and Supplies	\$7,250.00	\$6,774.95	\$6,000.00
Miscellaneous Expense	\$150.00	\$-	\$125.00
HSA Company	\$12,201.69	\$10,426.78	\$12,000.00
Payroll Taxes	\$7,522.64	\$5,214.63	\$8,953.07
PERS	\$47,313.47	\$39,163.39	\$45,203.84
Payroll Expenses - Other	\$227,130.00	\$197,633.78	\$232,252.00
Postage and Freight	\$2,000.00	\$1,630.49	\$1,750.00
Telephone	\$3,400.00	\$3,162.82	\$3,400.00
Training	\$400.00	\$-	\$800.00
Travel Expense	\$3,000.00	\$2,428.13	\$4,500.00
<b>Total Expense</b>	<b>\$415,990.36</b>	<b>\$340,120.43</b>	<b>\$424,200.52</b>
<b>Net Income</b>	<b>\$199,636.14</b>	<b>\$225,198.41</b>	<b>\$182,099.48</b>

# City Council

Income	FY17 Budget	FY17 Actuals	FY18 Budget
Community Revenue Sharing	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Fees & Permits	\$ 175.00	\$ -	\$ 100.00
<b>Total Income</b>	<b>\$ 3,175.00</b>	<b>\$ 3,000.00</b>	<b>\$ 3,100.00</b>
Expense			
Donations	\$ 3,070.00	\$ 2,020.00	\$ 3,200.00
Dues and Subscriptions	\$ 2,500.00	\$ 2,451.99	\$ 2,500.00
Materials and Supplies	\$ 275.00	\$ 216.13	\$ 250.00
Payroll Taxes	\$ 1,445.85	\$ 1,123.59	\$ 1,744.20
Payroll Expenses	\$ 18,000.00	\$ 14,600.00	\$ 22,800.00
Postage and Freight	\$ 75.00	\$ -	\$ 50.00
Telephone	\$ 250.00	\$ 188.03	\$ 250.00
Training	\$ -	\$ -	\$ 600.00
Travel Expense	\$ -	\$ -	\$ 2,000.00
<b>Total Expense</b>	<b>\$ 25,615.85</b>	<b>\$ 20,599.74</b>	<b>\$ 33,394.20</b>
<b>Net Income</b>	<b>\$ (22,440.85)</b>	<b>\$ (17,599.74)</b>	<b>\$ (30,294.20)</b>

**EMS**

<b>Income</b>	<b>FY17 Budget</b>	<b>FY17 Actuals</b>	<b>FY18 Budget</b>
Community Revenue Sharing	\$ 15,000.00	\$ 15,000.00	\$ 12,500.00
Miscellaneous Income	\$ 2,000.00	\$ 1,449.50	\$ 2,000.00
<b>Total Income</b>	<b>\$ 17,000.00</b>	<b>\$ 16,449.50</b>	<b>\$ 14,500.00</b>
<b>Expense</b>			
Business Licens and Permits	\$ 10.00	\$ -	\$ 10.00
Contract Labor	\$ 25.00	\$ -	\$ -
Dues and Subscriptions	\$ 25.00	\$ -	\$ -
Electricity	\$ 1,400.00	\$ 1,199.76	\$ 1,400.00
Equipment Maint & Repair	\$ -	\$ -	\$ -
Heating Fuel	\$ 400.00	\$ 253.37	\$ 400.00
AML/Insurance	\$ 2,073.00	\$ 2,073.00	\$ 2,100.00
Worker's Compensation	\$ 981.25	\$ 991.39	\$ 1,000.00
Internet Use	\$ 375.00	\$ 242.73	\$ 350.00
Materials and Supplies	\$ 750.00	\$ 412.56	\$ 750.00
Miscellaneous Expense	\$ 475.00	\$ 390.00	\$ 600.00
Payroll Taxes	\$ 800.00	\$ 832.65	\$ 852.28
Payroll Expenses	\$ 9,925.00	\$ 9,399.20	\$ 10,325.00
Postage and Freight	\$ 150.00	\$ 2.20	\$ 75.00
Telephone	\$ 700.00	\$ 574.10	\$ 700.00
Training	\$ 350.00	\$ 250.00	\$ 250.00
Vehicle Fuel	\$ 500.00	\$ 296.86	\$ 500.00
Vehicle Maintenance	\$ 200.00	\$ -	\$ 250.00
<b>Total Expense</b>	<b>\$ 19,139.25</b>	<b>\$ 16,917.82</b>	<b>\$ 19,562.28</b>
<b>Net Income</b>	<b>\$ (2,139.25)</b>	<b>\$ (468.32)</b>	<b>\$ (5,062.28)</b>

# Fire

Income	FY17 Budget	FY17 Actuals	FY18 Budget
Donation Income	\$ 250.00	\$ 157.50	\$ 300.00
Community Revenue Sharing	\$ 15,000.00	\$ 15,000.00	\$ 12,500.00
Miscellaneous Income	\$ 2,000.00	\$ 1,862.00	\$ 2,500.00
<b>Total Income</b>	<b>\$ 17,250.00</b>	<b>\$ 17,019.50</b>	<b>\$ 15,300.00</b>
Expense			
Contract Labor	\$ 2,000.00	\$ 1,855.00	\$ 1,500.00
Dues and Subscriptions	\$ 20.00	\$ 15.00	\$ 25.00
Electricity	\$ 1,925.00	\$ 1,726.27	\$ 2,000.00
Equipment Maint & Repair	\$ 250.00	\$ 212.22	\$ 250.00
Equipment Purchase	\$ 1,000.00	\$ 856.19	\$ 750.00
Equipment Rental	\$ 450.00	\$ 353.50	\$ 500.00
Heating Fuel	\$ 1,150.00	\$ 1,078.61	\$ 1,300.00
AML/Insurance	\$ 2,180.98	\$ 2,180.98	\$ 2,200.00
Worker's Compensation	\$ 3,137.77	\$ 3,257.58	\$ 3,300.00
Materials and Supplies	\$ 1,050.00	\$ 1,008.40	\$ 750.00
Payroll Taxes	\$ 115.00	\$ 100.54	\$ 112.08
Payroll Expenses	\$ 1,200.00	\$ 1,100.00	\$ 1,200.00
Postage and Freight	\$ 750.00	\$ 638.60	\$ 750.00
Telephone	\$ 700.00	\$ 577.80	\$ 700.00
Training	\$ -	\$ -	\$ -
Vehicle Fuel	\$ 275.00	\$ 143.64	\$ 275.00
Vehicle Maintenance	\$ 750.00	\$ 500.00	\$ 500.00
<b>Total Expense</b>	<b>\$ 16,953.75</b>	<b>\$ 15,604.33</b>	<b>\$ 16,112.08</b>
<b>Net Income</b>	<b>\$ 296.25</b>	<b>\$ 1,415.17</b>	<b>\$ (812.08)</b>

# Library

Income	FY17 Budget	FY17 Actuals (July 16' - May 8th, 17')	FY18 Projected Budget
Community Revenue Sharing	\$ 5,000.00	\$ 5,000.00	\$ 3,500.00
Fees & Permits	\$ 100.00	\$ 25.00	\$ 75.00
Library Deposit	\$ -		
<b>Miscellaneous Income</b>			
Copier	\$ 50.00	\$ -	\$ 50.00
Misc. Income	\$ 1,000.00	\$ 312.69	\$ 1,000.00
<b>Total Misc. Income</b>	\$ 1,050.00	\$ 312.69	\$ 1,050.00
<b>Total Income</b>	<b>\$ 6,150.00</b>	<b>\$ 5,337.69</b>	<b>\$ 4,625.00</b>
Expense			
Bldg/Grnd Maint Repair	\$ 150.00	\$ 126.45	\$ 150.00
Books	\$ 125.00	\$ -	\$ -
Contract Labor	\$ 275.00	\$ 187.50	\$ 225.00
Dues and Subscriptions	\$ 100.00	\$ -	\$ 100.00
Electricity	\$ 1,050.00	\$ 917.92	\$ 1,050.00
Equipment Purchase	\$ 125.00	\$ 116.00	\$ 125.00
Furniture, Equip & Computers	\$ 125.00	\$ 57.88	\$ 75.00
Heating Fuel	\$ 500.00	\$ 459.37	\$ 575.00
AML/Insurance	\$ 116.00	\$ 116.00	\$ 150.00
Internet Use	\$ -	\$ (734.95)	\$ -
Materials and Supplies	\$ 600.00	\$ 559.01	\$ 500.00
Miscellaneous Expense	\$ 175.00	\$ 87.01	\$ 100.00
Payroll Taxes	\$ 245.00	\$ 205.52	\$ 242.84
Payroll Expenses	\$ 2,600.00	\$ 2,238.18	\$ 2,600.00
Postage and Freight	\$ 175.00	\$ 149.35	\$ 175.00
Telephone	\$ 350.00	\$ 252.70	\$ 350.00
Training	\$ 375.00	\$ 375.00	\$ -
Travel Expense	\$ 669.47	\$ 669.47	\$ -
<b>Total Expense</b>	<b>\$ 7,755.47</b>	<b>\$ 5,782.41</b>	<b>\$ 6,417.84</b>
<b>Net Income</b>	<b>\$ (1,605.47)</b>	<b>\$ (444.72)</b>	<b>\$ (1,792.84)</b>

## Parks & Rec

Income	FY17 Budget	FY17 Actuals (July 16' - May 8th, 17')	FY18 Projected Budget
1% Sales Tax - Use of proceeds for Community Development	\$ 21,718.00	\$ 43,718.76	\$ 40,000.00
Sales Tax	\$ 10.00	\$ 10.00	\$ 125.00
Community Development Investment Return	\$ 22,000.00	\$ 1,690.00	\$ 10,150.00
Rental	\$ 150.00	\$ 150.00	\$ 300.00
<b>Total Income</b>	<b>\$ 43,878.00</b>	<b>\$ 45,568.76</b>	<b>\$ 50,575.00</b>
Expense			
Contract Labor	\$ 250.00	\$ 50.00	\$ 150.00
Electricity	\$ 1,000.00	\$ 799.19	\$ 1,000.00
Equip Maint & Repair	\$ 450.00	\$ 82.54	\$ 350.00
Equipment Purchase	\$ 350.00	\$ 139.39	\$ 300.00
Equipment Rental	\$ 200.00	\$ 72.00	\$ 150.00
Fees & Permit	\$ 100.00	\$ 22.00	\$ 50.00
Health Insurance	\$ 1,551.60	\$ 1,541.31	\$ -
Heating Fuel	\$ 1,400.00	\$ 1,360.88	\$ 1,600.00
AML/Insurance	\$ 509.00	\$ 509.00	\$ 550.00
Life Insurance	\$ 10.27	\$ 10.29	\$ -
Worker's Compensation	\$ 5,965.76	\$ 5,965.76	\$ 6,000.00
Materials and Supplies	\$ 750.00	\$ 379.74	\$ 800.00
HSA Company	\$ 865.38	\$ 865.38	\$ -
Payroll Taxes	\$ 695.23	\$ 137.37	\$ -
PERS	\$ 897.60	\$ 867.68	\$ -
Payroll Expenses	\$ 10,880.00	\$ 4,930.00	\$ -
Postage and Freight	\$ 100.00	\$ 19.25	\$ 50.00
Repairs and Maintenance	\$ 100.00	\$ -	\$ 100.00
Sales tax 1%	\$ 22,000.00	\$ 22,000.00	\$ 15,000.00
Vehicle Fuel	\$ 600.00	\$ 311.42	\$ 450.00
Vehicle Maintenance	\$ 100.00	\$ 4.50	\$ -
<b>Total Expense</b>	<b>\$ 48,774.84</b>	<b>\$ 40,067.70</b>	<b>\$ 26,550.00</b>
<b>Net Income</b>	<b>\$ (4,896.84)</b>	<b>\$ 5,501.06</b>	<b>\$ 24,025.00</b>

# VPSO

Income	FY17 Budget	FY17 Actuals	FY18 Budget
Community Revenue Sharing	\$15,000.00	\$15,000.00	\$10,000.00
<b>Total Income</b>	<b>\$15,000.00</b>	<b>\$15,000.00</b>	<b>\$10,000.00</b>
Expense			
Dues & Subscriptions	\$25.00	\$10.00	\$25.00
Electricity	\$450.00	\$377.76	\$450.00
Equip. Maint & Repair	\$100.00	\$-	\$100.00
Equipment Purchase	\$-	\$-	\$-
Heating Fuel	\$850.00	\$769.33	\$900.00
AML/Insurance	\$1,505.00	\$1,505.00	\$1,575.00
Materials and Supplies	\$100.00	\$11.69	\$50.00
Miscellaneous Expense	\$150.00	\$100.00	\$100.00
Postage and Freight	\$50.00	\$-	\$100.00
Telephone	\$1,550.00	\$1,227.10	\$1,500.00
Vehicle Fuel	\$4,000.00	\$3,055.99	\$3,800.00
Vehicle Maintenance	\$300.00	\$156.00	\$300.00
<b>Total Expense</b>	<b>\$9,080.00</b>	<b>\$7,212.87</b>	<b>\$8,900.00</b>
<b>Net Income</b>	<b>\$5,920.00</b>	<b>\$7,787.13</b>	<b>\$1,100.00</b>

## RV Park

Income	FY17 Budget	FY17 Actuals	FY18 Budget
Miscellaneous Income	\$ 100.00	\$ -	\$ 100.00
RV Park Fees	\$ 28,000.00	\$ 21,291.62	\$ 27,000.00
Sales Tax	\$ 1,500.00	\$ 1,218.27	\$ 1,500.00
<b>Total Income</b>	<b>\$ 29,600.00</b>	<b>\$ 22,509.89</b>	<b>\$ 28,600.00</b>
Expense			
Bldg/Grnd Maint Repair	\$ 300.00	\$ -	\$ 300.00
Electricity	\$ 800.00	\$ 646.89	\$ 800.00
Equipment Maint & Repair	\$ 125.00	\$ 75.00	\$ 500.00
AML/Insurance	\$ 150.00	\$ 150.00	\$ 175.00
Materials and Supplies	\$ 100.00	\$ -	\$ 200.00
Miscellaneous Expense	\$ 75.00	\$ 11.61	\$ 75.00
Postage and Freight	\$ 50.00	\$ -	\$ 25.00
<b>Total Expense</b>	<b>\$ 1,600.00</b>	<b>\$ 883.50</b>	<b>\$ 2,075.00</b>
<b>Net Income</b>	<b>\$ 28,000.00</b>	<b>\$ 21,626.39</b>	<b>\$ 26,525.00</b>

# Harbor

Income	FY17 Budget	FY17 Actuals	FY18 Budget
Interest Income	\$ 15.00	\$ 6.13	\$ 15.00
Davidson Landing Fees	\$ 16,000.00	\$ 13,820.11	\$ 16,000.00
Fishery Tax Receipts	\$ 3,855.92	\$ 3,855.92	\$ 3,500.00
Grid Fees	\$ 275.00	\$ 141.75	\$ 300.00
Harbor Showers	\$ 2,000.00	\$ 1,547.00	\$ 2,000.00
Harbor Fees	\$ 49,000.00	\$ 42,396.00	\$ 49,000.00
Fees & Permits	\$ 125.00	\$ -	\$ 100.00
Live-aboard Fees	\$ 18,000.00	\$ 16,789.80	\$ 18,000.00
Miscellaneous Income	\$ 1,000.00	\$ 283.32	\$ 500.00
Sales Tax	\$ 3,500.00	\$ 2,509.15	\$ 3,500.00
<b>Total Income</b>	<b>\$ 93,770.92</b>	<b>\$ 81,349.18</b>	<b>\$ 92,915.00</b>
Expense			
Bldg/Grnd Maint Repair	\$ 150.00	\$ -	\$ 175.00
Contract Labor	\$ 1,500.00	\$ 632.47	\$ 1,200.00
Dues and Subscriptions	\$ 300.00	\$ 150.00	\$ 150.00
Electricity	\$ 10,000.00	\$ 8,886.35	\$ 9,500.00
Equipment Maint & Repair	\$ 300.00	\$ 178.04	\$ 250.00
Equipment Purchase	\$ 150.00	\$ 83.70	\$ 125.00
Harbor Replacement Fund	\$ 7,374.69	\$ 7,374.69	\$ 7,400.00
Health Insurance	\$ 729.27	\$ 542.34	\$ 622.56
AML/Insurance	\$ 3,035.00	\$ 3,035.00	\$ 3,150.00
Life Insurance	\$ 92.61	\$ 78.89	\$ 89.18
Worker's Compensation	\$ 4,390.11	\$ 4,390.11	\$ 4,500.00
Internet Use	\$ 875.00	\$ 799.50	\$ 900.00
Materials and Supplies	\$ 1,000.00	\$ 763.65	\$ 1,000.00
Miscellaneous Expense	\$ 75.00	\$ -	\$ 75.00
Payroll Taxes	\$ 1,475.17	\$ 1,128.70	\$ 1,420.54
PERS	\$ 10,335.60	\$ 9,158.54	\$ 9,952.80
Payroll Expenses	\$ 47,980.00	\$ 42,128.94	\$ 45,240.00
Postage and Freight	\$ 150.00	\$ 81.96	\$ 100.00
Telephone	\$ 325.00	\$ 234.91	\$ 300.00
Vehicle Fuel	\$ 800.00	\$ 685.17	\$ 750.00
Vehicle Maintenance	\$ 250.00	\$ 50.70	\$ 250.00
<b>Total Expense</b>	<b>\$ 91,287.45</b>	<b>\$ 80,383.66</b>	<b>\$ 87,150.08</b>
<b>Net Income</b>	<b>\$ 2,483.47</b>	<b>\$ 965.52</b>	<b>\$ 5,764.92</b>



## Streets and Roads

Income	FY17 Budget	FY17 Actuals	FY18 Budget
1% Sales Tax	\$ 62,600.00	\$ 32,578.15	\$ 35,000.00
Fees & Permits	\$ 500.00	\$ 385.00	\$ 500.00
Grant - Kasaan Road	\$ 30,000.00	\$ 30,000.00	\$ -
Sales Tax	\$ 35.00	\$ 23.10	\$ 50.00
<b>Total Income</b>	<b>\$ 93,135.00</b>	<b>\$ 62,986.25</b>	<b>\$ 35,550.00</b>
Expense			
Contract Labor	\$ 62,000.00	\$ 52,758.30	\$ 28,000.00
Dues and Subscriptions	\$ 100.00	\$ 30.00	\$ 50.00
Electricity	\$ 4,000.00	\$ 2,395.70	\$ 3,800.00
Equipment Maint & Repair	\$ 4,500.00	\$ 5,923.88	\$ 6,100.00
Equipment Purchase	\$ 4,000.00	\$ 2,039.18	\$ 3,000.00
Equipment Rental	\$ 500.00	\$ -	\$ 300.00
Health Insurance	\$ 30,573.14	\$ 26,894.13	\$ 30,658.99
Heating Fuel	\$ 2,600.00	\$ 2,114.56	\$ 2,500.00
AML/Insurance	\$ 5,478.86	\$ 5,898.00	\$ 6,000.00
Life Insurance	\$ 185.22	\$ 156.75	\$ 178.36
Worker's Compensation	\$ 4,164.81	\$ 8,468.20	\$ 9,000.00
Materials and Supplies	\$ 6,500.00	\$ 3,716.21	\$ 4,500.00
Miscellaneous Expense	\$ 500.00	\$ 117.44	\$ 300.00
HSA Company	\$ 13,613.42	\$ 11,767.32	\$ 12,000.00
Payroll Taxes	\$ 2,849.89	\$ 2,116.57	\$ 2,873.73
PERS	\$ 21,907.80	\$ 17,885.89	\$ 20,134.40
Payroll Expenses	\$ 92,340.00	\$ 83,597.93	\$ 91,520.00
Postage and Freight	\$ 1,200.00	\$ 879.85	\$ 1,100.00
Vehicle Fuel	\$ 4,000.00	\$ 2,922.15	\$ 3,800.00
Vehicle Maintenance	\$ 6,500.00	\$ 5,032.44	\$ 6,000.00
1% Sales Tax Expense	\$ -	\$ -	\$ -
<b>Total Expense</b>	<b>\$ 267,513.14</b>	<b>\$ 234,714.50</b>	<b>\$ 231,815.48</b>
<b>Net Income</b>	<b>\$ (174,378.14)</b>	<b>\$ (171,728.25)</b>	<b>\$ (196,265.48)</b>

# Solid Waste

Income	FY17 Budget	FY17 Actuals	FY18 Budget
Fees & Permits	\$ 20.00	\$ -	\$ -
Sales Tax	\$ 4,903.37	\$ 4,415.08	\$ 5,000.00
Solid Waste Fees	\$ 138,000.00	\$ 120,642.97	\$ 135,000.00
<b>Total Income</b>	<b>\$ 142,923.37</b>	<b>\$ 125,058.05</b>	<b>\$ 140,000.00</b>
Expense			
Bldg/Grnd Maint Repair	\$ 1,500.00	\$ 614.40	\$ 1,000.00
Contract Labor	\$ 5,000.00	\$ 4,748.42	\$ 5,000.00
Dues and Subscriptions	\$ 500.00	\$ 160.00	\$ 250.00
Electricity	\$ 10,500.00	\$ 8,022.67	\$ 9,800.00
EquipMaint & Repair	\$ 8,500.00	\$ 6,487.44	\$ 7,250.00
Equipment Purchase	\$ 5,200.00	\$ 4,250.00	\$ 5,000.00
Equipment Rental	\$ 450.00	\$ 347.50	\$ 400.00
Health Insurance	\$ -	\$ -	\$ -
Heating Fuel	\$ 5,000.00	\$ 5,927.61	\$ 6,500.00
AML/Insurance	\$ 1,432.00	\$ 1,432.00	\$ 1,550.00
Life Insurance	\$ 92.61	\$ 78.17	\$ 89.18
Worker's Compensation	\$ 2,025.00	\$ 2,024.26	\$ 2,100.00
Materials and Supplies	\$ 3,200.00	\$ 2,459.43	\$ 2,850.00
Miscellaneous Expense	\$ 250.00	\$ -	\$ 200.00
Payroll Taxes	\$ 1,288.66	\$ 995.87	\$ 1,273.58
PERS	\$ 9,028.80	\$ 7,582.52	\$ 8,923.20
Payroll Expenses	\$ 41,040.00	\$ 34,965.20	\$ 40,560.00
Postage and Freight	\$ 450.00	\$ 245.18	\$ 375.00
Testing	\$ 2,500.00	\$ 1,420.29	\$ 2,500.00
Vehicle Fuel	\$ 1,500.00	\$ 893.61	\$ 1,200.00
Vehicle Maintenance	\$ 1,250.00	\$ 488.20	\$ 750.00
<b>Total Expense</b>	<b>\$ 100,707.07</b>	<b>\$ 83,142.77</b>	<b>\$ 97,570.96</b>
<b>Net Income</b>	<b>\$ 42,216.30</b>	<b>\$ 41,915.28</b>	<b>\$ 42,429.04</b>

# Sewer

Income	FY17 Budget	FY17 Actuals (July 16' - May 8th, 17')	FY18 Projected Budget
Equipment Rentals	\$ 200.00	\$ 110.00	\$ 175.00
Miscellaneous Income	\$ 150.00	\$ 33.00	\$ 100.00
Sales Tax	\$ 5,250.00	\$ 3,921.59	\$ 4,800.00
Sewer Fees	\$ 105,000.00	\$ 92,504.87	\$ 110,000.00
<b>Total Income</b>	<b>\$ 110,600.00</b>	<b>\$ 96,569.46</b>	<b>\$ 115,075.00</b>
Expense			
Bldg/Grnd Maint Repair	\$ 300.00	\$ -	\$ 300.00
Chemicals	\$ 5,000.00	\$ 2,185.00	\$ 4,000.00
Contract Labor	\$ 8,500.00	\$ 1,792.50	\$ 7,500.00
Dues and Subscriptions	\$ 2,000.00	\$ 1,280.00	\$ 1,500.00
Electricity	\$ 26,000.00	\$ 24,296.00	\$ 26,000.00
Equipment Maint & Repair	\$ 2,500.00	\$ -	\$ 1,500.00
Equipment Purchase	\$ 2,500.00	\$ 377.70	\$ 2,000.00
Fees & Permit	\$ 25.00	\$ -	\$ 25.00
Health Insurance	\$ 13,871.79	\$ 11,658.63	\$ 17,300.30
Employee Health Insure Savings Acct.	\$ -	\$ -	\$ -
Heating Fuel	\$ 2,000.00	\$ 1,962.00	\$ 2,000.00
AML/Insurance	\$ 5,597.00	\$ 5,597.00	\$ 6,000.00
Life Insurance	\$ 92.61	\$ 77.83	\$ 89.18
Worker's Compensation	\$ 2,761.69	\$ 2,761.69	\$ 2,850.00
Internet Use	\$ 600.00	\$ 358.82	\$ -
Materials and Supplies	\$ 3,500.00	\$ 988.26	\$ 3,000.00
Miscellaneous Expense	\$ 100.00	\$ -	\$ -
HSA Company	\$ 7,950.33	\$ 7,027.25	\$ 6,000.00
Payroll Taxes	\$ 1,288.66	\$ 877.20	\$ 1,273.58
PERS	\$ 9,028.80	\$ 7,343.31	\$ 8,923.20
Payroll Expenses	\$ 41,040.00	\$ 33,877.84	\$ 40,560.00
Postage and Freight	\$ 1,500.00	\$ 964.11	\$ 1,250.00
Testing	\$ 7,500.00	\$ 7,004.18	\$ 7,500.00
Training	\$ 1,000.00	\$ 300.00	\$ 500.00
Travel Expense	\$ -	\$ -	\$ 400.00
Vehicle Fuel	\$ 250.00	\$ 28.88	\$ 200.00
Vehicle Maintenance	\$ 250.00	\$ -	\$ 200.00
<b>Total Expense</b>	<b>\$ 145,155.88</b>	<b>\$ 110,758.20</b>	<b>\$ 140,871.27</b>
<b>Net Income</b>	<b>\$ (34,555.88)</b>	<b>\$ (14,188.74)</b>	<b>\$ (25,796.27)</b>

# Water

Income	FY17 Budget	FY17 Actuals (July 16' - May 8th, 17')	FY18 Projected Budget
Miscellaneous Income	\$ 450.00	\$ -	\$ 250.00
Sales Tax	\$ 6,200.00	\$ 4,963.12	\$ 6,200.00
Water Fees	\$ 130,000.00	\$ 110,882.12	\$ 130,000.00
<b>Total Income</b>	<b>\$ 136,650.00</b>	<b>\$ 115,845.24</b>	<b>\$ 136,450.00</b>
Expense			
Bldg/Grnd Maint Repair	\$ 500.00	\$ -	\$ 350.00
Chemicals	\$ 8,500.00	\$ 5,652.50	\$ 8,500.00
Contract Labor	\$ 6,000.00	\$ 2,990.00	\$ 4,500.00
Dues and Subscriptions	\$ 800.00	\$ 730.00	\$ 800.00
Electricity	\$ 11,250.00	\$ 9,209.90	\$ 11,250.00
Equipment Maint Repair	\$ 5,000.00	\$ -	\$ 3,200.00
Equipment Purchase	\$ 3,000.00	\$ 593.51	\$ 1,500.00
Health Insurance	\$ 18,058.14	\$ 15,303.97	\$ 17,300.30
Health Insure Savings Acct.	\$ -	\$ -	\$ -
Heating Fuel	\$ 6,200.00	\$ 5,383.93	\$ 6,300.00
AML/Insurance	\$ 3,895.00	\$ 3,895.00	\$ 4,000.00
Life Insurance	\$ 92.61	\$ 78.89	\$ 89.18
Worker's Compensation	\$ 3,920.33	\$ 4,106.43	\$ 4,250.00
Materials and Supplies	\$ 7,500.00	\$ 5,558.27	\$ 7,000.00
Miscellaneous Expense	\$ 250.00	\$ -	\$ -
HSA Company	\$ 8,061.57	\$ 7,138.49	\$ 6,000.00
Payroll Taxes	\$ 1,661.69	\$ 1,223.18	\$ 1,615.22
PERS	\$ 11,642.40	\$ 10,257.18	\$ 11,440.00
Payroll Expenses	\$ 52,920.00	\$ 48,810.21	\$ 52,000.00
Postage and Freight	\$ 5,500.00	\$ 3,748.93	\$ 4,500.00
Telephone	\$ 125.00	\$ 118.05	\$ 125.00
Testing	\$ 8,000.00	\$ 6,326.71	\$ 8,000.00
Training	\$ 400.00	\$ 400.00	\$ 400.00
Vehicle Fuel	\$ 2,500.00	\$ 1,888.13	\$ 2,500.00
Vehicle Maintenance	\$ 500.00	\$ 19.98	\$ 350.00
<b>Total Expense</b>	<b>\$ 166,276.74</b>	<b>\$ 133,433.26</b>	<b>\$ 155,969.71</b>
<b>Net Income</b>	<b>\$ (29,626.74)</b>	<b>\$ (17,588.02)</b>	<b>\$ (19,519.71)</b>